## FEDERAL DEPOSIT INSURANCE CORPORATION Washington, D.C. 20429

#### FORM 8-K

# CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): November 8, 2017

#### **Bank of the Ozarks**

(Exact name of registrant as specified in its charter)

#### **Arkansas**

(State or other jurisdiction of incorporation)

110 71-0130170 (FDIC Certificate Number) (IRS Employer Identification No.)

#### 17901 Chenal Parkway, Little Rock, Arkansas

(Address of principal executive offices)

72223

(Zip Code)

(501) 978-2265

(Registrant's telephone number, including area code)

#### **Not Applicable**

(Former name or former address, if changed since last report)

Check the appropriate box below if the form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2.):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).
Emerging growth company □
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 7.01 Regulation FD Disclosure

Bank of the Ozarks (the "Company") has updated its Investor Presentation to reflect Third Quarter 2017 financial information and other data. A copy of the Company's Investor Presentation is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information furnished pursuant to this Item 7.01, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities under that section, and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Exchange Act except as expressly set forth by specific reference in such filing.

The information contained in the presentation is summary information that is intended to be considered in the context of the Company's filings with the Federal Deposit Insurance Corporation ("FDIC") and other public announcements that the Company may make, by press release or otherwise, from time to time. The Company undertakes no duty or obligation to publicly update or revise the information contained in this report, although it may do so from time to time as its management believes is warranted. Any such updating may be made through the filing of other reports or documents with the FDIC, through press releases or through other public disclosure, including disclosure on the Company's website.

#### **Cautionary Statements Regarding Forward-Looking Information**

This Current Report on Form 8-K and the exhibit furnished herewith include certain "forward-looking statements" regarding the Company's plans, expectations, thoughts, beliefs, estimates, goals and outlook for the future that are intended to be covered by the Private Securities Litigation Reform Act of 1995. Any statements about the Company's expectations, beliefs, plans, predictions, forecasts, objectives, assumptions or future events or performance are not historical facts and may be forward-looking. The Company's actual results could differ materially from those expressed in or contemplated by such forward-looking statements as a result of a variety of factors, some of which are more fully described in the exhibit hereto as well as other factors identified from time to time in the Company's reports filed with the FDIC (and our former holding company's filings with the SEC), including those factors included in the disclosures under the headings "Forward-Looking Information" and "Item 1A. Risk Factors" in the Company's most recent Annual Report on Form 10-K for the year ended December 31, 2016 and in the Company's Quarterly Reports on Form 10-Q under "Part II, Item 1A Risk Factors." Should one or more of those risks materialize, or should underlying assumptions prove incorrect, actual results or outcomes may vary materially from those projected in, or implied by, such forward-looking statements. The Company disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law.

#### **Item 9.01** Financial Statements and Exhibits.

(d) Exhibits. The following exhibit is being furnished to this Current Report on Form 8-K:

Exhibit 99.1 Bank of the Ozarks Investor Presentation (November 2017)

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### **BANK OF THE OZARKS**

Date: November 8, 2017 By: <u>/s/ Greg McKinney</u>

Name: Greg McKinney

Title: Chief Financial Officer and Chief Accounting Officer

#### **EXHIBIT INDEX**

**Exhibit No. Document Description** 

99.1 Bank of the Ozarks Investor Presentation (November 2017)





### FORWARD-LOOKING INFORMATION

This presentation and other communications by the Company include certain "forward-looking statements" regarding our plans, expectations, thoughts, beliefs, estimates, goals and outlook for the future that are intended to be covered by the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on management's expectations as well as certain assumptions and estimates made by, and information available to, management at the time. Those statements are not guarantees of future results or performance and are subject to certain known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed in, or implied by, such forward-looking statements. These risks, uncertainties, and other factors include, but are not limited to: potential delays or other problems implementing our growth, expansion and acquisition strategies including delays in identifying sites, hiring or retaining qualified personnel, obtaining regulatory or other approvals, obtaining permits and designing, constructing and opening new offices; the ability to enter into and/or close additional acquisitions; problems with, or additional expenses relating to, integrating acquisitions; the inability to realize expected cost savings and/or synergies from acquisitions, including our recent reorganization; problems with managing acquisitions; the effect of the announcements of any future mergers or acquisitions on customer relationships and operating results; the ability to attract new or retain existing or acquired deposits, or to retain or grow loans and leases, including growth from unfunded closed loans; the ability to generate future revenue growth or to control future growth in non-interest expense; interest rate fluctuations, including changes in the yield curve between short-term and long-term interest rates; competitive factors and pricing pressures, including their effect on our net interest margin; general economic, unemployment, credit market and real estate market conditions, and the effect of such conditions on the creditworthiness of borrowers and lessees, collateral values, the value of investment securities and asset recovery values; changes in legal, financial and regulatory requirements, including additional legal, financial and regulatory requirements to which the Company is subject as a result of its total assets exceeding \$10 billion; the availability and access to capital; possible downgrades in the Company's credit ratings or outlook which could increase the costs or availability of funding from capital markets; recently enacted and potential legislation and regulatory actions and the costs and expenses to comply with new legislation and regulatory actions; changes in U.S. government monetary and fiscal policy; possible further downgrade of U.S. Treasury securities; the ability to keep pace with technological changes, including changes regarding maintaining cybersecurity; an increase in the incidence or severity of fraud, illegal payments, security breaches or other illegal acts impacting us and our customers; adoption of new accounting standards or changes in existing standards; and adverse results (including costs, fines, reputational harm or other negative effects) from current or future litigation, regulatory examinations or other legal and/or regulatory actions as well as other factors described in our public filings with the FDIC (and our former holding company's filings with the SEC), including those factors included in the disclosures under the headings "Forward-Looking Information" and "Item 1A. Risk Factors" in our most recent Annual Report on Form 10-K for the year ended December 31, 2016 or our Quarterly Reports on Form 10-Q. Should one or more of the foregoing risks materialize, or should underlying assumptions prove incorrect, actual results or outcomes may vary materially from those projected in, or implied by, such forward-looking statements. The Company disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Note: Historical information for periods prior to June 26, 2017, refer to Bank of the Ozarks, Inc., which was the parent holding company and the registrant prior to our recent reorganization, and, for periods after the reorganization, to Bank of the Ozarks, in each case including its consolidated subsidiaries.



# LEADING THE U.S.

7 YEARS RUNNING



2017 Top Performing Bank - Bank Director Magazine
Assets \$5 Billion - \$50 Billion

2017 Top Performing Regional Bank - S&P Global Market Intelligence

2016 Top Performing Bank - Bank Director Magazine
Assets \$5 Billion - \$50 Billion

2016 Top Performing Regional Bank - S&P Global Market Intelligence

2015 Top Performing Bank - Bank Director Magazine
Assets \$5 Billion - \$50 Billion

2015 Top Performing Regional Bank - S&P Global Market Intelligence

2014 Top Performing Bank - Bank Director Magazine
Assets \$1 Billion - \$5 Billion

2013 Top Performing Bank - Bank Director Magazine
Assets \$1 Billion - \$5 Billion

2012 Top Performing Regional Bank - S&P Global Market Intelligence

2012 Top Performing Bank - ABA Banking Journal
Assets \$1 Billion - \$10 Billion

2011 Top Performing Bank - ABA Banking Journal
Assets over \$3 Billion



# OZRK Ranked #1 Among 100 Largest US Banks in 4Q16

# Bank of the Ozarks Outpunched Its Weight Class Once Again

#### **RANK**

Total Assets \$18.9 Billion #60

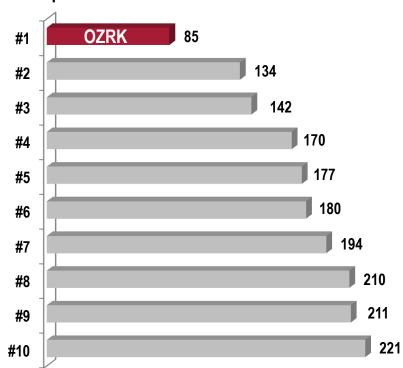
Net Income \$87.8 Million #32

# Superior Performance Throughout a Number of Key Metrics

	<u>OZRK</u>	<u>RANK</u>
Efficiency Ratio	34.27%	# 2
Net Interest Margin	5.02%	# 6
ROAA	1.92%	# 4
ROATCE	17.08%	# 8
ROAE	12.62%	# 10
NPL's / Loans *	0.15%	# 4
NPA's / Assets *	0.31%	# 14
NCO's / Avg. Loans (Ann.)	0.09%	# 37

# Bank of the Ozarks is #1 Among the 100 Largest US Banks

An Aggregate Score of 85 Puts Bank of the Ozarks at the Top of the List



Top 10 Performers based on aggregate ranking compared to 100 Largest US Banks – Excluding US Subsidiaries of Foreign Banks

Source: S&P Global Market Intelligence; based on As-Reported data for public companies and regulatory data for privately held companies.

85

Data as of and for the Quarter Ended December 31, 2016

**Aggregate Score** 



<sup>\*</sup> OZRK metric excludes purchased loans.

# OZRK Ranked #1 Among 100 Largest US Banks 6M2017

# Bank of the Ozarks Outpunched Its Weight Class Once Again

#### **RANK**

Total Assets \$20.1 Billion #56

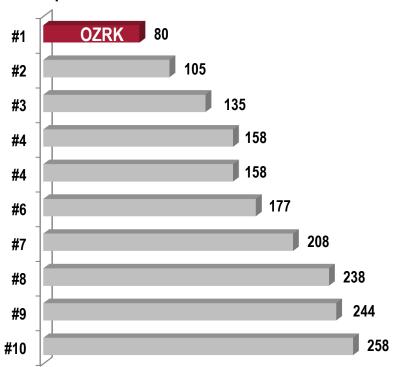
Net Income (6M) \$179.7 Million #33

# Superior Performance Throughout a Number of Key Metrics

	<u>OZRK</u>	<b>RANK</b>
Efficiency Ratio	35.18%	# 2
Net Interest Margin	4.93%	# 6
ROAA	1.92%	# 3
ROAE	12.41%	# 10
ROATCE	16.45%	# 11
NPL's / Loans *	0.11%	# 4
NPA's / Assets *	0.23%	# 11
NCO's / Avg. Loans (Ann.)	0.07%	# 33
Aggregate Score		80

# Bank of the Ozarks is #1 Among the 100 Largest US Banks

An Aggregate Score of 80 Puts Bank of the Ozarks at the Top of the List



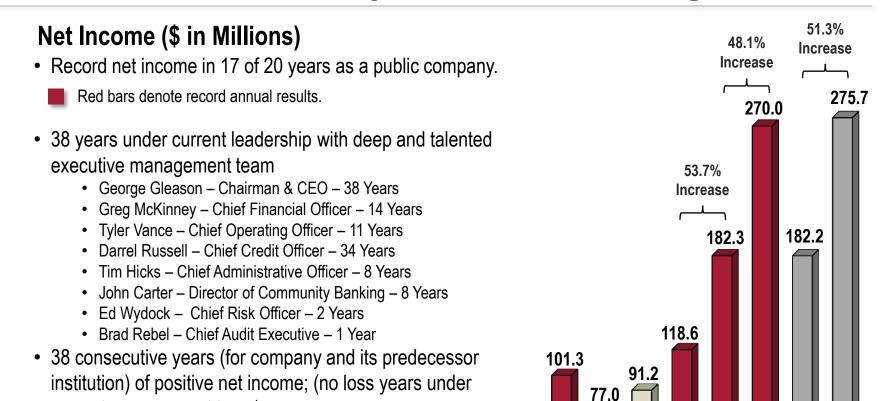
Top 10 Performers based on aggregate ranking compared to 100 Largest US Banks – Excluding US Subsidiaries of Foreign Banks

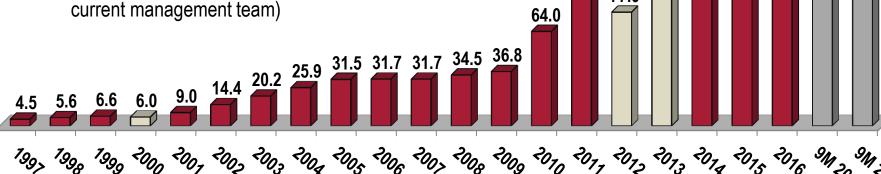
Source: S&P Global Market Intelligence; based on As-Reported data for public companies and regulatory data for privately held companies. Data as of and for the Six Months Ended June 30, 2017 for Largest US Banks excluding US Subsidiaries of Foreign banks.



<sup>\*</sup> OZRK metric excludes purchased loans.

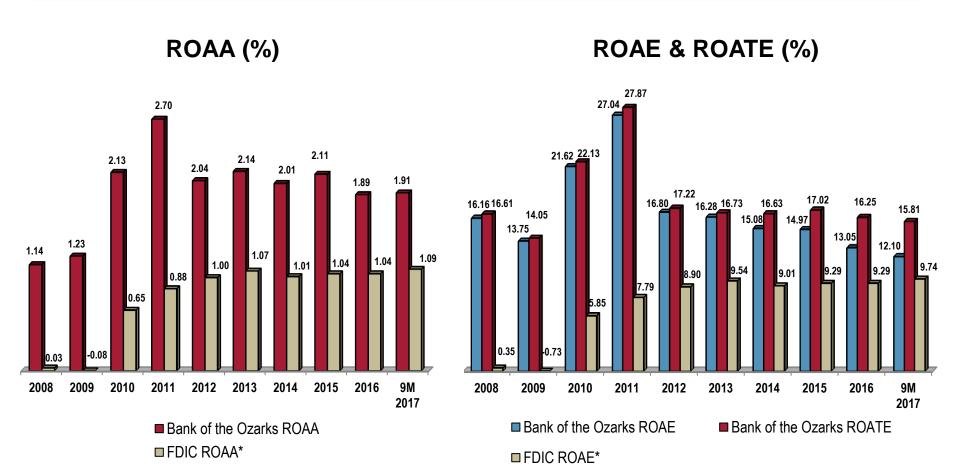
# Consistent Profitability and Solid Earnings Growth





### The Rewards of:

Discipline
 An Ability to Capitalize on Opportunities
 Hard Work



\*Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last update second quarter 2017. Annualized when appropriate.

Calculations of return on average tangible common stockholders' equity and the reconciliations to GAAP are included in the schedule at the end of this presentation.



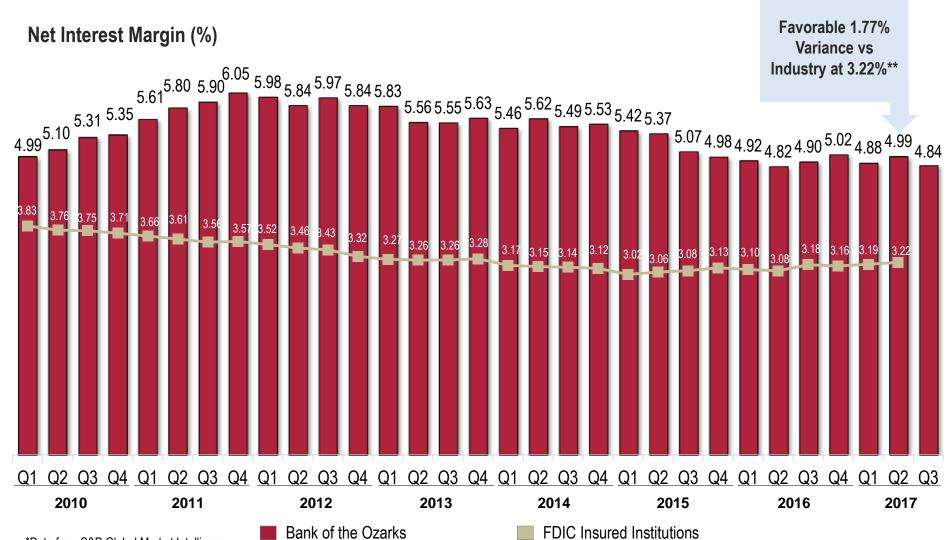


# **Excellence in Three Disciplines**

- Superb Net Interest Margin
- Favorable Asset Quality
- Excellent Efficiency



# **Superb Net Interest Margin: Top Decile of Industry for 7 Consecutive Years\***



<sup>\*</sup>Data from S&P Global Market Intelligence.

<sup>\*\*</sup>Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last update second quarter 2017.

# **Key Drivers of Net Interest Margin**

#### Favorable Loan Yields on Non-Purchased Loan Portfolio

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>9M 2017</u>	Institutions Nationwide**
Loan Yield-Non-Purchased	5.87%	5.48%	5.10%	5.00%	5.09%	5.45%	4.36%
Cost of Interest Bearing Deposits	0.38%	0.23%	0.23%	<u>0.31%</u>	0.50%	0.68%	0.38%
Core Spread	5.49%	5.25%	4.87%	4.69%	4.59%	4.77%	3.98%

Outstanding Yield on our Portfolio of Purchased Loans (6.70%)\*

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>1Q 2017</u>	<u>2Q 2017</u>	3Q2017
Loan Yield - Purchased	8.78%	9.03%	8.94%	7.24%	6.69%	6.41%	6.92%	6.81%

- Favorable 0.98% Variance in loan yield vs Industry of 4.36% in 1H17
- Improved in each quarter of last 7 quarters (from immediately preceding quarter)

<b>Legacy Loan Yields</b>						
	<u>2015</u>	<u>2016</u>	<u>2017</u>			
1Q	5.01%	5.00%	5.26%			
2Q	5.10%	5.06%	5.42%			
3Q	4.96%	5.12%	5.63%			
4Q	4.96%	5.14%				

Tradition of Maintaining High Quality, Good Yielding Investment Portfolio

		C	Financial Institutions		
	1Q17	2Q17	3Q17	9M17	Nationwide**
Tax-Exempt (TE)	5.06%	4.90%	4.71%	4.89%	
Taxable	<u>2.33%</u>	<u>2.27%</u>	<u>2.21%</u>	<u>2.26%</u>	
Total (TE)	3.83%	3.61%	3.05%	3.44%	2.46%

- In recent quarters, we have reduced our exposure to both interest rate increases and changes in effective federal tax rates, by reducing the duration of the portfolio and our percentage of tax-exempt municipal bonds
- We continue to achieve a favorable investment portfolio yield as compared to the industry

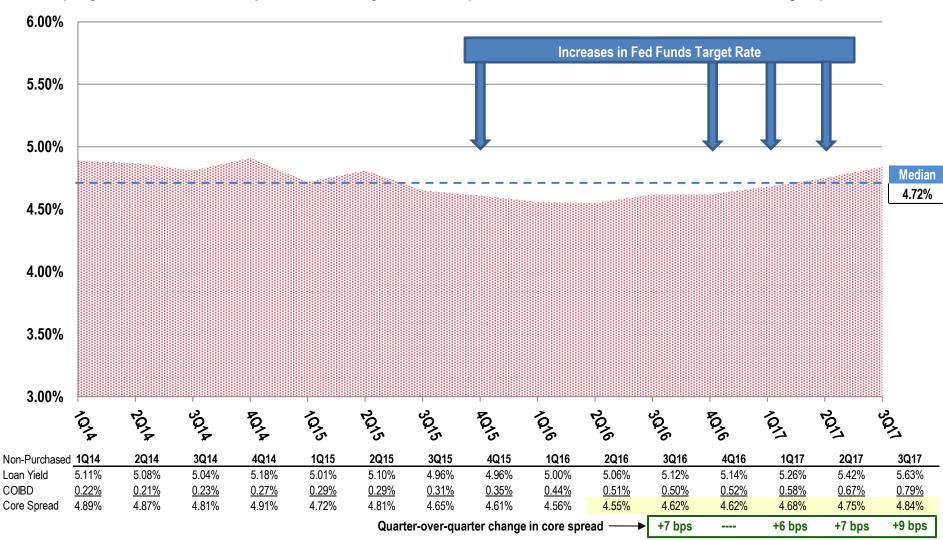


<sup>\*</sup> Data for the nine months ended September 30, 2017.

<sup>\*\*</sup> Data for all financial institutions nationwide from the FDIC Uniform Bank Performance Report for insured commercial banks with assets greater than \$3 billion for the six months ended June 30, 2017.

# Increases in the Fed Funds Target Rate Have Contributed to an Improving "Core Spread"

Company considers its "core spread" to be its yield on non-purchased loans less cost of interest bearing deposits.

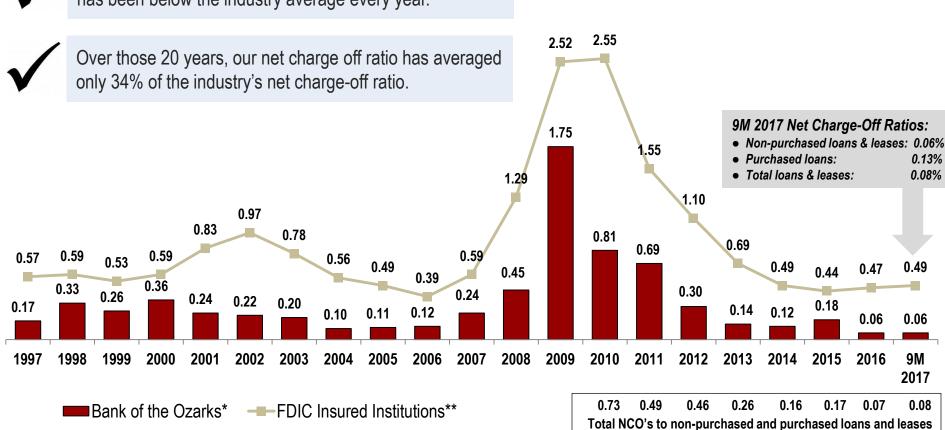


# **Asset Quality 66% Better Than Industry Average**

#### **Net Charge-Off Ratio (%)**



Since going public in 1997, our annual net charge-off ratio has been below the industry average every year.



<sup>\*</sup> Bank of the Ozarks' data excludes purchased loans and leases and net charge-offs related to such loans and leases.



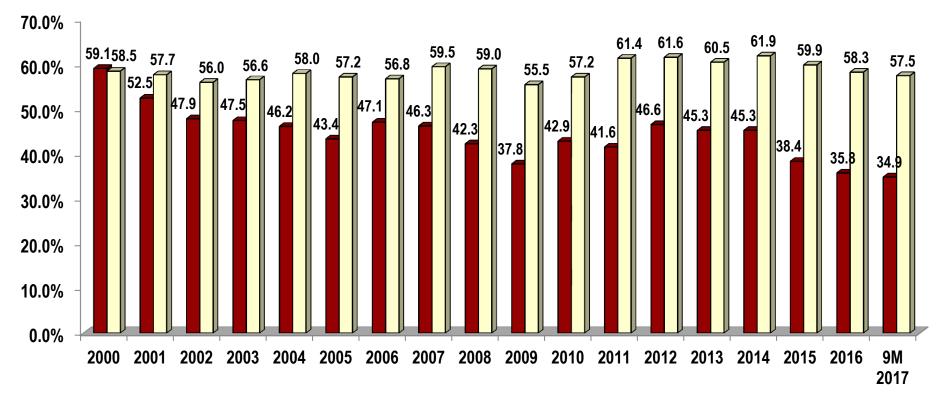
<sup>\*\*</sup> Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last update second quarter 2017.

Annualized when appropriate.

# **Excellent Efficiency: Top Decile of Industry for 15 Consecutive Years\***

- Favorable trend in efficiency while significantly investing in our corporate infrastructure
- Long term goal for further improvement by growing revenue at a faster pace than expenses

#### **Efficiency Ratio (%)**



■ Bank of the Ozarks

□ FDIC Insured Institutions\*\*



<sup>\*</sup>Data from S&P Global Market Intelligence.

<sup>\*\*</sup>Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last update second quarter 2017.



# Real Estate Specialties Group

- Our Primary Engine for Loan Growth
- Extremely Conservative, Risk Averse Culture



## Real Estate Specialties Group (RESG) – Key Personnel Overview

RESG was established in 2003 and has a strong, deep and talented team with 100+ members \*

	Name	Title (Location)	Industry Experience	CEO Primary Report Markets
<b>Originations</b> (30 team members)	Rich Smith David Sarner Chris Lawton Greg Newman Tucker Hughes Jason Choulochas Mason Ross	Managing Director – Originations (NYC) Executive Vice President (NYC) Executive Vice President (NYC) Managing Director – Originations (Atlanta) Managing Director – Originations (Dallas) Executive Vice President (Los Angeles) Executive Vice President (San Francisco)	30 years 22 years 15 years 32 years 14 years 26 years 15 years	New York Area  Southeast Central & Western US
Credit / Closings (10 team members)	Wes Hardin Jay Gyer	Managing Director – Credit & Closings Executive Vice President – Credit	9 years 11 years	✓
<b>Legal</b> (5 team members)	John Fox	General Counsel	31 years	✓
Asset Management (45 team members)	Brannon Hamblen Cliffton Hill Juan Gonzalez	Managing Director – Asset Management Executive Vice President Executive Vice President	28 years 9 years 21 years	✓
Deposits / Ops (8 team members)	Ray Dunavant	Director – RESG Deposit Operations	20 years	
Technology (4 team members)	Malcolm Hicks	Executive Vice President – RESG Info Technology	21 years	

**BANK** of the **OZARKS** 

### Real Estate Specialties Group (RESG) - Our Primary Engine for Loan Growth

#### **RESG Lending Priorities**

Our focus is on building a loan portfolio with the lowest credit and interest rate risks utilizing discipline and expertise with the following priorities:

- Asset Quality Primary
- Profitability Secondary
- Growth Tertiary

#### Portfolio Importance

RESG Loans at September 30, 2017

- 66% of our funded non-purchased loans & leases
- 93% of our unfunded closed loans
- 80% of our total funded and unfunded balances of non-purchased loans & leases

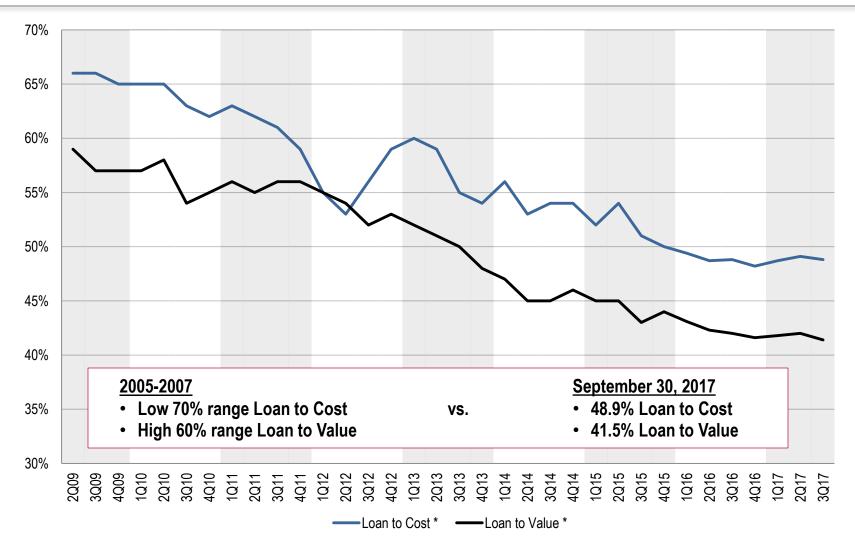
#### **RESG Asset Quality**

The results speak for themselves with minimal credit losses over RESG's 14 year history

Year & Quarter End		inding lio Balance	Ne		rge-offs CO")*	NCO Ratio
2003	\$	5,106,325		( IVC	,0 )	0.00%
2003	э \$	52,657,865				0.00%
2004	\$	51,055,927				0.00%
2006	\$	61,322,550				0.00%
2007	\$	209,523,672			_	0.00%
2008	\$	470,485,099				0.00%
2009	\$	516,044,727		\$	7,531,303	1.50%
2010	\$	567,716,359		Ψ	-	0.00%
2011	\$	649,806,170		\$	2,905,315	0.50%
2012	\$	848,441,013		•	-	0.00%
2013	\$	1,270,767,688			-	0.00%
2014		2,308,573,422			-	0.00%
2015		1,263,799,976			-	0.00%
2016		6,741,248,793			-	0.00%
9/30/2017		7,994,787,141			-	0.00%
Total			\$	10,	436,618	
Annual Average				\$	707,567	0.05%

**BANK** of the **OZARKS** 

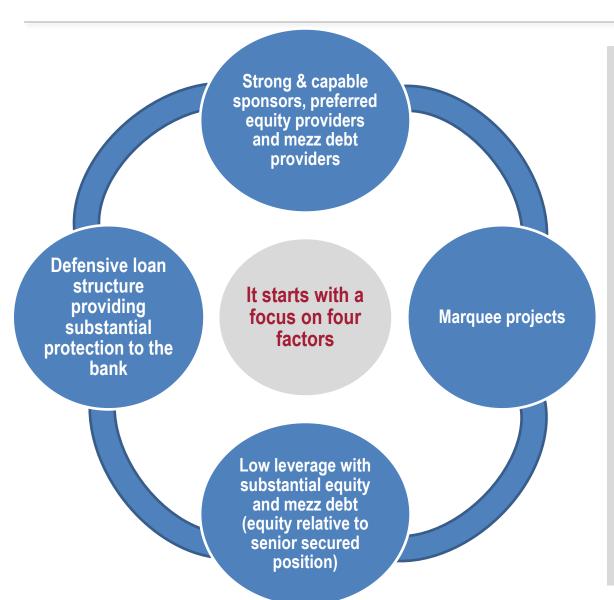
# RESG Has Reduced the Leverage Profile of Its Loan Portfolio Over the Last Decade



<sup>\*</sup> Assumes loans are fully funded



## **RESG Business Model Reduces Credit Risk**



- We are always the sole senior secured lender giving us the lowest risk position in the capital stack
- With RESG's averages of 48.9%\* LTC and 41.5%\* LTV, our portfolio may be the most conservative CRE portfolio in the country

<sup>\*</sup> As of September 30, 2017; assumes all loans are fully funded.



# RESG Business Model Emphasizes Industry-Leading Excellence Throughout the Life of the Loan

Thorough underwriting including detailed modeling and testing for economic stress, interest rate stress, exit refinancing stress and cap rate stress

Rigorous economic analysis including supply and demand metrics for the relevant market, submarket and micro market, as appropriate

Comprehensive and consistent documentation under the supervision of RESG's in-house legal team in coordination with outside counsel

An emphasis on precision at closing handled by RESG's team of closers and paralegals

Thorough life-of-loan asset management by teams of skilled asset managers



# Low Leverage and Significant RESG Portfolio Diversification by Product Type Reduce Risk

## **RESG Portfolio Details As of September 30, 2017**

No property type accounts for more than 25.1% of RESG's portfolio

Total Commitment					Loan to
	Funded	(Funded and	Percentage of	Cost	Value
Property Type	Commitment	Unfunded)	RESG Portfolio	(LTC)	(LTV)
Multi-family	\$1,258,946,722	\$4,902,689,553	25.1%	56.8%	46.5%
Condos	1,547,412,986	4,419,838,970	22.6%	46.3%	40.0%
Hospitality	1,605,202,642	2,841,597,099	14.5%	46.9%	39.4%
Office / MOB	877,027,594	2,727,878,507	14.0%	48.8%	37.8%
Mixed Use	567,830,123	1,897,711,724	9.7%	52.2%	43.7%
Land Hold	1,198,923,283	1,337,225,449	6.9%	40.8%	38.1%
Retail	305,026,614	447,877,706	2.3%	60.9%	53.1%
Land Development	232,587,346	278,248,377	1.4%	42.1%	38.5%
SF Home	108,864,314	266,039,122	1.4%	30.4%	36.1%
SF Lots	127,631,892	219,818,482	1.1%	35.8%	38.2%
Industrial	165,333,623	193,105,928	1.0%	54.2%	44.7%
Totals	\$7,994,787,141	\$19,532,030,916	100.0%	48.9%	41.5%

Weighted average LTC of RESG's portfolio is a very conservative 48.9%

Weighted average LTV of RESG's portfolio is a very conservative 41.5%

Note: LTC/LTV percentages are based on total commitment amounts.



<sup>\*</sup>Data as of September 30, 2017.

# Low Leverage and Significant RESG Portfolio Diversification by Geography Reduces Risk

### **RESG Portfolio Details As of September 30, 2017**

	Total Commitment Percentage of						
	Funded	(Funded and	RESG	Loan to	Value		
MSA	Commitment	Unfunded)	Portfolio	Cost (LTC)	(LTV)		
New York, NY	\$3,007,699,441	\$6,038,372,045	30.9%	47.8%	41.1%		
Miami, FL	709,511,172	1,789,976,993	9.2%	41.3%	33.6%		
Los Angeles, CA	358,253,334	1,637,061,793	8.4%	42.6%	40.1%		
Chicago, IL	306,594,438	1,094,449,891	5.6%	60.2%	47.5%		
Dallas / Fort Worth, TX	404,291,160	880,478,429	4.5%	54.3%	43.6%		
Denver, CO	274,602,201	798,102,497	4.1%	59.3%	50.5%		
Seattle, WA	308,729,884	741,597,264	3.8%	54.2%	37.3%		
Phoenix, AZ	190,828,941	604,950,310	3.1%	50.4%	42.7%		
San Francisco, CA	130,383,957	563,294,254	2.9%	53.8%	40.8%		
Orlando, FL	105,845,181	507,779,065	2.6%	55.4%	46.1%		
Other MSAs	2,198,047,433	4,878,968,376	24.9%	49.5%	43.3%		
Totals	\$7,994,787,141	\$19,532,030,916	100.0%	48.9%	41.5%		

<sup>\*</sup>Data as of September 30, 2017.

Note: LTC/LTV percentages are based on total commitment amounts.





# A Proven Track Record of Growth:

- Organic Growth + Acquisitions
- Organic Growth is the #1 Growth Priority
- Loan Portfolio Snapshot
- Investment Portfolio Migration



# A Potent Combination of Growth + Acquisitions

### Organic Growth through De Novo Branching

\$28 Million In 1979

\$2.8 Billion In 2009

Organic Growth continues to be our #1 Growth Priority

## **Augmented by Multiple Acquisitions since 2010**

1. March 2010	Unity National Bank	GA	FDIC-assisted
2. July 2010	Woodlands Bank	SC, NC, GA, AL	FDIC-assisted
3. September 2010	Horizon Bank	FL	FDIC-assisted
4. December 2010	Chestatee State Bank	GA	FDIC-assisted
5. January 2011	Oglethorpe Bank	GA	FDIC-assisted
6. April 2011	First Choice Community Bank	GA	FDIC-assisted
7. April 2011	Park Avenue Bank	GA, FL	FDIC-assisted
8. December 2012	The Citizens Bank	AL	Traditional M&A
9. July 2013	First National Bank of Shelby	NC	Traditional M&A
10. March 2014	OMNIBANK	TX	Traditional M&A
11. May 2014	Summit Bank	AR	Traditional M&A
12. February 2015	Intervest National Bank	NY, FL	Traditional M&A
13. August 2015	Bank of the Carolinas	NC	Traditional M&A
14. July 20, 2016	Community & Southern Bank	GA, FL	Traditional M&A
15. July 21, 2016	C1 Bank	FL	Traditional M&A



Acquisitions should continue to be a meaningful contributor to growth

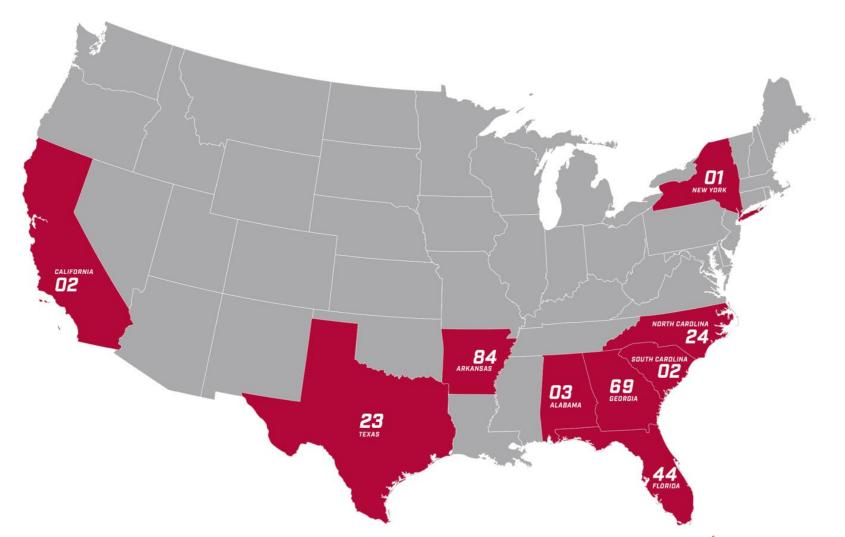


\$20.8 Billion at September 30, 2017

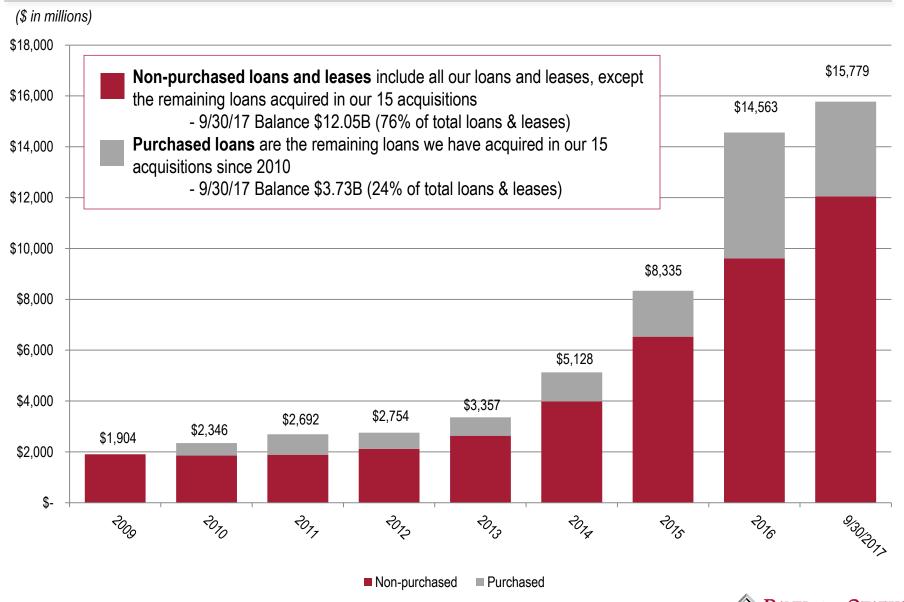


## **We Now Have 252 Offices in Nine States**

(Office count as of September 30, 2017; includes 243 deposit-gathering branches and 9 loan production offices.)

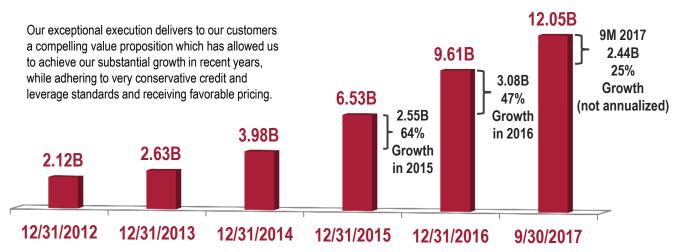


## **Total Loan Portfolio Growth Over Time**

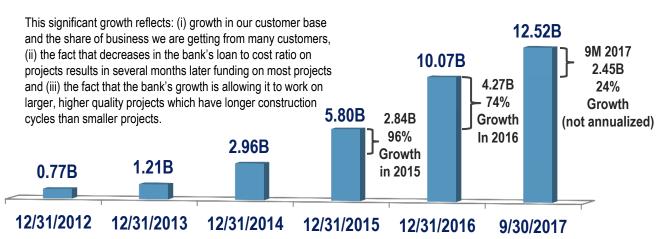


## Organic Loan and Lease Growth is Always Growth Priority #1

#### **Non-Purchased Loans & Leases**



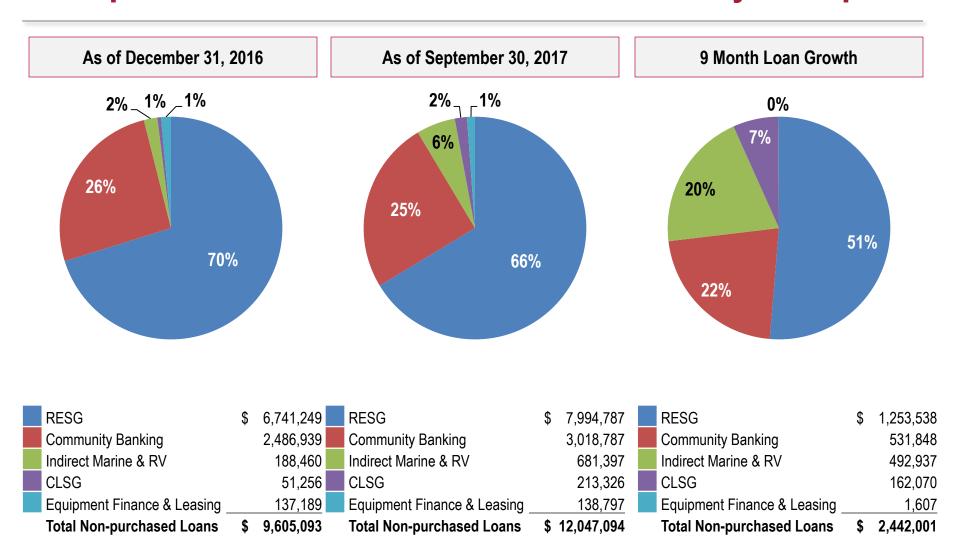
### **Unfunded Balances of Closed Loans**



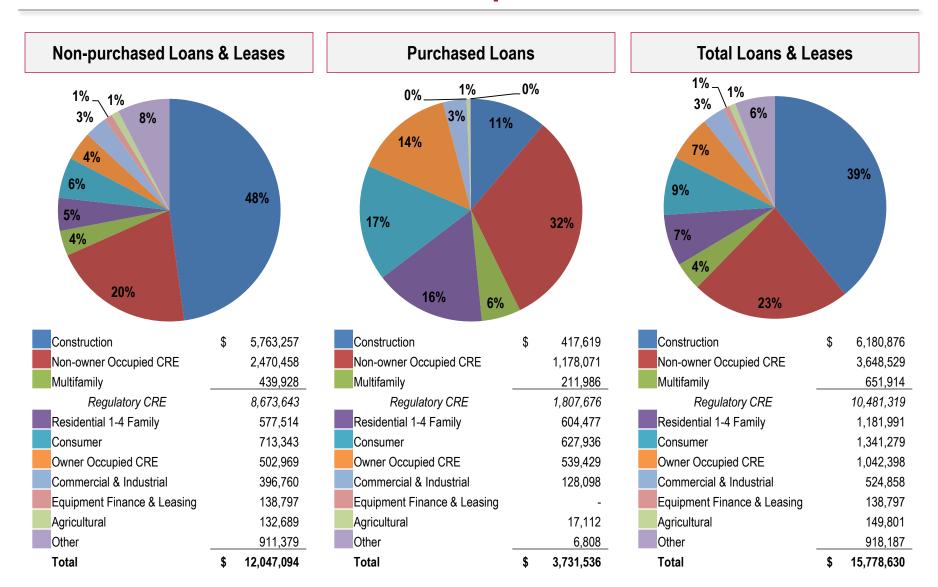
The substantial growth in our unfunded balance of closed loans is an important component of our strategy to achieve record growth (in dollars) in our funded balance of non-purchased loans in 2017, 2018 and 2019.



# Non-purchased Loan & Lease Breakdown by Group



## Loan & Lease Portfolio Mix – September 30, 2017

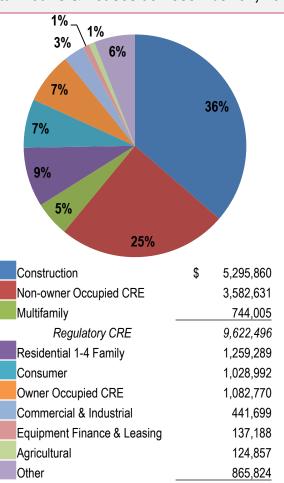


## **Total Loan & Lease Portfolio Net Growth**

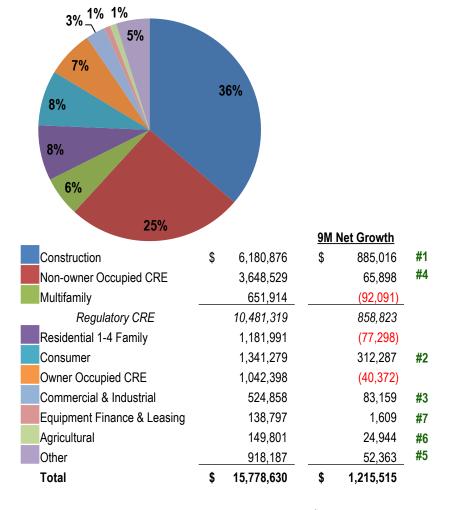
14,563,115

#### **Total Loans & Leases at December 31, 2016**

#### Total Loans & Leases at September 30, 2017



Total



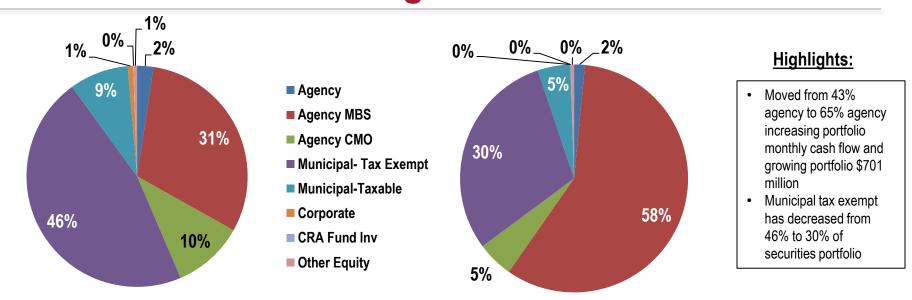
### **Geographic Diversification of Total Real Estate Loan Portfolio**

#### Total Real Estate Portfolio – Outstanding Balances by Location of Collateral (\$ in Thousands) As of September 30, 2017

Location	1	-4 Family	Non-Farm / Non-Resi	Con	struction Land Dev.	 Agri	M	ulti-Family	 Total
New York	\$	6,952	\$ 562,521	\$	2,163,830	\$ -	\$	50,612	\$ 2,783,915
Florida		274,340	977,362		911,141	8,063		55,400	2,226,306
Texas		86,907	351,172		732,636	808		216,984	1,388,507
Georgia		273,752	563,353		291,263	10,986		123,672	1,263,026
Arkansas		341,804	530,037		140,107	112,123		60,763	1,184,834
California		-	243,853		607,648	-		-	851,501
North Carolina		153,750	264,681		225,944	5,288		32,321	681,984
Illinois			3,782		306,710	-		2,146	312,638
Colorado		1,117	179,257		107,860	-		-	288,234
Tennessee		1,840	130,026		128,941	-		-	260,807
Washington		-	110,052		103,565	-		-	213,617
South Carolina		16,456	84,890		88,527	-		6,147	196,020
Arizona		-	55,654		101,780	-		33,577	191,011
Cayman Islands		-	139,242		-	-		-	139,242
Rhode Island		-	90,435		-	-		-	90,435
Alabama		20,595	35,772		27,907	587		3,910	88,771
Oregon		-	20,098		13,284	-		35,940	69,322
Pennsylvania		-	68,012			-		-	68,012
Massachusetts		-	-		67,466	-		-	67,466
Maryland		313	13,457		43,345	-		9,069	66,184
Indiana		126	4,850		36,114	-		-	41,090
Ohio		-	40,755		4.050	-		-	40,755
Missouri		528	18,437		1,358	-		19,433	39,756
Kansas		-	1,205		36,438	-		-	37,643
Minnesota Other		353	29,209 19,127		6.022	3		3	29,209 25,519
Oklahoma		353 779	19,127		6,033 535	3 11,398		1,862	25,519
Utah		1,728	4,412		13,413	11,390		1,002	19,553
Virginia		534	4,412 17,318		1,519	-		- 75	19,555
New Jersey		554	17,310		15,153	-		75	15,153
Connecticut		-	14,239		15,155			-	14,239
Louisiana		- 81	3,355		7,933	-		_	11,369
Bahamas		01	11,213		1,900	•			11,213
Mississippi		36	10,110		426	545		-	11,117
Total	\$	1,181,991	\$ 4,608,156	\$	6,180,876	\$ 149,801	\$	651,914	\$ 12,772,738

The amount of the Company's total real estate loans at September 30, 2017 based on the location of the principal collateral is reflected in the table above. Data for individual locations is separately presented when aggregate total real estate loans in that location exceed \$10 million.

# **Investment Portfolio Migration**



#### PORTFOLIO HIGHLIGHTS - 9/30/16

Book Value	\$1,282,557,334
# Securities	1,206
Average Size (Book)	\$1,063,480
Average Life	5.22
Average Life +300bps	9.32
% Price change +150	-10.45%
% Price change +300	-15.39%
Effective Duration	4.60
Effective Convexity	(2.48)

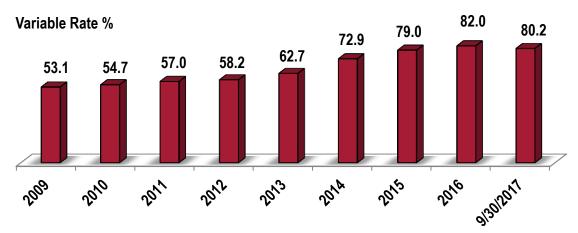
PORTFOLIO HIGHLIO	SHTS - 9/30/17			
Book Value	\$1,983,762,876	Increased balance sheet liquidity		
# Securities	987	. ,		
Average Size (Book) \$2,009,891		Significant reduction in		
Average Life	5.57	portfolio extension risk in a rising rate environment		
Average Life +300bps	6.90 ◀	Tising rate criviloriment		
% Price change +100	-5.36%]	Reduced mark-to-market		
% Price change +300	-14.28%	risk in a rising rate		
Effective Duration	4.75	environment		
Effective Convexity	0.392	Change from negative to positive convexity		



# With our Net Interest Margin in the 96th percentile\* of the industry, we are well positioned whether rates change or don't

### We are well positioned to benefit from rising rates

Variable Rate Portion of Total Non-Purchased Loans and Leases



Rising Interest Rates Should Increase our Net Interest Income

Shift in Interest Rates (in bps)	% Increase in Projected <u>Baseline Net Interest Income**</u>
+100	4.1%
+200	8.3%
+300	12.6%
+400	16.7%
+500	20.8%

<sup>\*</sup>S&P Global Market Intelligence reporting for 2017.

We are well positioned even if U.S. sovereign debt yields and key indexes such as LIBOR go negative.

We have taken actions to protect our loan and investment securities portfolios from a possible negative interest rate macroeconomic scenario.

- 98% of our variable rate loans have floors
- Essentially all new variable rate loans are being originated with floors
- 99.9% of our investment securities have fixed rates



<sup>\*\*</sup>Earnings simulation model's projected impact of a change in interest rates on the projected baseline net interest income for the 12-month period commencing October 1, 2017. Assumes parallel shifts in the yield curve and does not take into account changes in the slope of the yield curve or the impact of any possible future acquisitions.



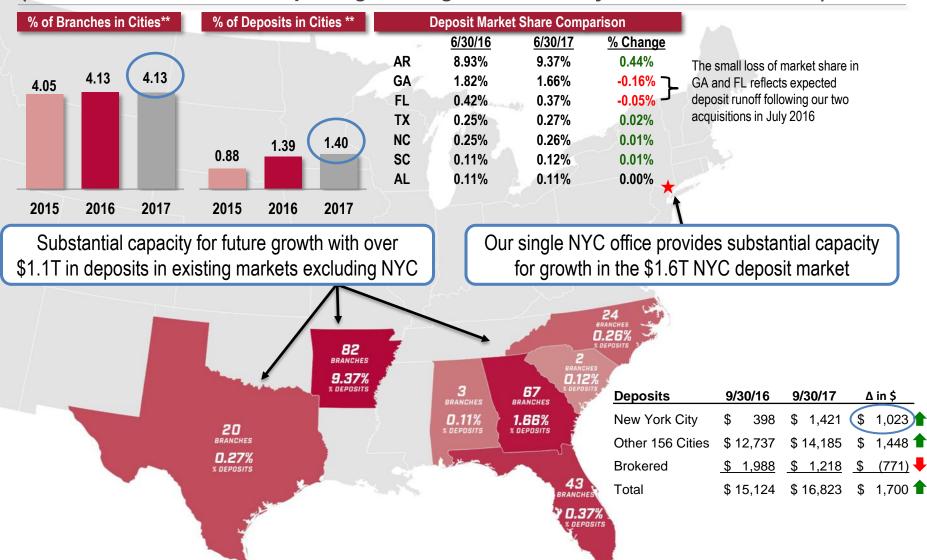
## Deposit Growth Profile

- Substantial Capacity Exists in Our Existing Offices
- Additional Growth through De Novo Branching
- Abundant Sources of Liquidity
- Strong Capital Position



# **Untapped Deposit Growth Potential in Existing Markets**

(Branch count includes deposit-gathering branches only as of June 30, 2017\*)



<sup>\*</sup>Data for all FDIC Insured Institutions from the FDIC Annual Market Share Report, last updated June 30, 2017.

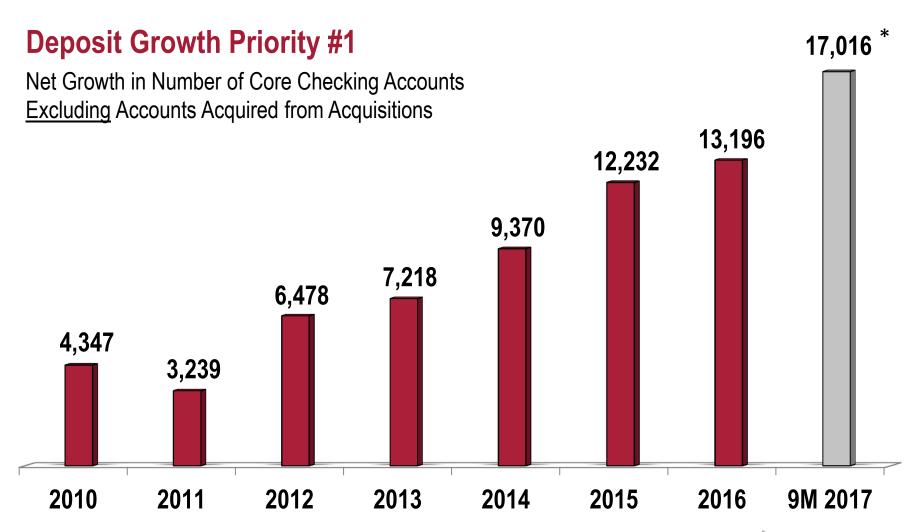


<sup>\*\*</sup>Deposits in our New York office and deposits for all FDIC financial institutions in New York are excluded from this analysis.

Percentages shown on map are OZRK % of deposits as of June 30, 2017.

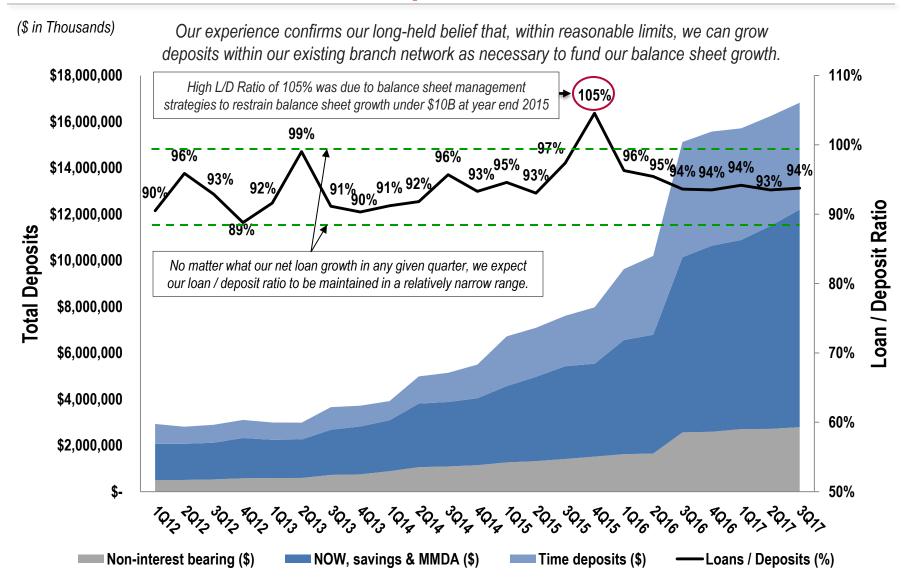
34

## **Organic Growth in Core Checking Accounts**

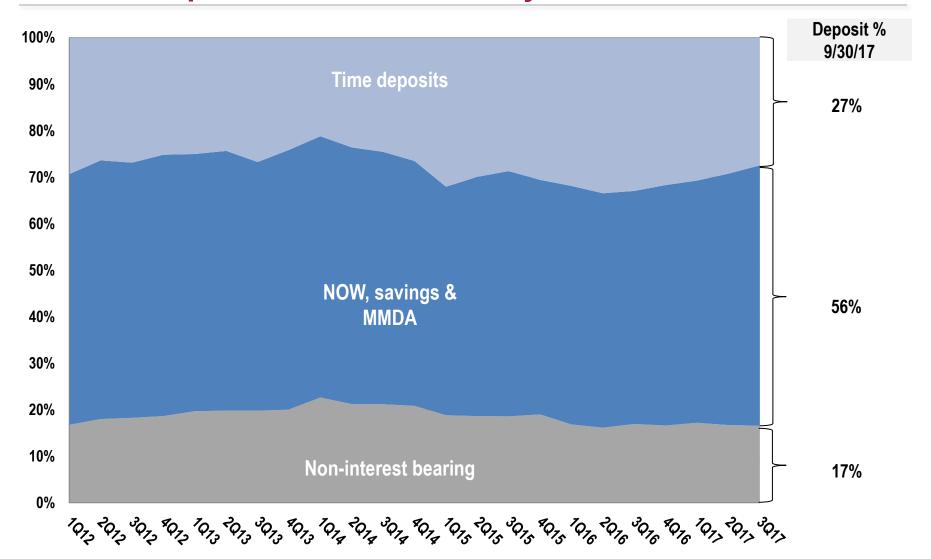


<sup>\*</sup> Note: Growth in core checking accounts (not annualized)

## **Demonstrated Growth in Deposits Over Time...**



#### ... While Deposit Mix Has Been Very Consistent



#### **Optimizing Our Extensive Branch Network**

# Growth in Legacy Markets

- Expanding deposit gathering capabilities in New York office with strategic staff additions
- Relocated offices from leased to owned branches in 2Q 2017
  - o Miami Beach, FL
  - o Harrisburg, NC
- Opened 1 office in McKinney, TX, in 3Q 2017 in an area that has experienced recent significant growth
- Plan to relocate from leased to owned branch in Winston-Salem, NC in 2H 2018

# Selected Expansion with CRA focus

- Significant commitment to enhancing service to low-tomoderate income census tracts and majority minority census tracts and their customers
- Current expansion plans for existing MSAs include:
  - 1 branch under development in Dallas County, TX
  - 1 branch under development in Tarrant County, TX
  - 3 branches planned in central Atlanta MSA
- Expected to enhance CRA performance and profitability

# **Expansion into New Markets** ("De novo 2.0")

- Developing de novo 2.0 branches and companion branches for opening in 2019 as follows:
  - 1-3 branches in Nashville, TN
  - 1-3 branches in Orlando, FL
  - 1 branch in the Buckhead area of Atlanta, GA
- Anticipate opening several additional de novo 2.0 branches each year after 2019; primarily in top 100 US MSAs



# **Abundant Sources of Liquidity**

Total as of 9-30-2017	\$6,514,679,299
Fed Funds Available through Fed Discount Window	165,855,400
Unsecured Lines of Credit	230,000,000
FHLB Borrowing Availability	4,019,353,711
Unpledged Investment Securities	1,042,158,297
Cash and Cash Equivalents	\$1,057,311,891

# **Strong Capital Position**

Ratios at 9-30-17	<u>OZRK</u>	Current Minimum Capital Required – <u>Basel III</u>	Minimum Capital Required – Basel III Fully Phased-In (1-1-19)
Common equity tier 1 to risk-weighted assets:	11.02%	5.75%	7.00%
Tier 1 capital to risk-weighted assets:	11.02%	7.25%	8.50%
Total capital to risk-weighted assets:	12.83%	9.25%	10.50%
Tier 1 leverage to average assets:	13.45%	4.00%	4.00%





# We have Delivered for Shareholders



# 3rd Quarter 2017 Financial Highlights:

- Record Quarterly Net Income of \$96.0 million
- Some of our Best Asset Quality Ratios as a Public Company including:
  - 0.11% Ratio of Nonperforming Loans and Leases as a Percent of Total Loans and Leases at quarter end
  - Record 0.12% Ratio of Loans and Leases Past Due 30 Days or more including Past Due Non-Accrual Loans and Leases to Total Loans and Leases at quarter end
  - 0.08% Net Charge-off Ratio for Non-Purchased Loans and Leases
- \$1.02 Billion Growth in Non-Purchased Loans and Leases
- \$636 Million Growth in the Unfunded Balance of Closed Loans
- Record Net Interest Income of \$210 million
- 4.84% Net Interest Margin
- 34.4% Efficiency Ratio for the quarter

## **Building Capital and Delivering Returns for Shareholders**

Growth in Tangible Book Value Per Share\*

■ 712% increase in tangible book value per common share in 10<sup>3/4</sup> years



# Dividend History

- Increased our cash dividend in each of the last 29 quarters
- Cash dividends increased every year since going public

#### **Stock Splits**

- Four 2-for-1 stock splits since going public in July 1997:
  - June 17, 2002
- December 10, 2003
- August 16, 2011
- June 23, 2014

<sup>\*</sup>Calculation of the Company's tangible book value per common share, including the reconciliation to the most directly comparable GAAP financial measures are included in the table at the end of this presentation. Management believes presentation of these non-GAAP financial measures provides useful supplemental information that contributes to a proper understanding of the financial results and capital levels of the Company.

BANK of the OZARKS

# **Beating the Indexes**





#### **Non-GAAP Reconciliation**

#### Calculation of Tangible Book Value Per Common Share

									Without			Pro Forma	
	12/31/2006	12/31/2007	12/31/2008	12/31/2009	12/31/2010	12/31/2011	12/31/2012	Genala	Genala	6/30/2013	Shelby	with Shelby	
Common Stockholders' Equity	\$ 174,633	\$ 190,829	\$ 252,302	\$ 269,028	\$ 320,355	\$ 424,551	\$ 507,664	\$ (15,583)	\$492,081	\$531,125	\$ 65,242	\$ 596,367	
Less: Intangible Assets **	(6,140)	(5,877)	(5,664)	(5,554)	(7,925)	(12,207)	(11,827)	1,656	(10,171)	(10,690)	(10,136)	(20,826)	ĺ
Tangible Common Stockholders' Equity	\$ 168,493	\$ 184,952	\$ 246,638	\$ 263,474	\$ 312,430	\$ 412,344	\$ 495,837	\$ (13,927)	\$481,910	\$520,435	\$ 55,106	\$ 575,541	Ì
													Ì
Ending Shares	66,986	67,272	67,456	67,618	68,214	68,928	70,544	(848)	69,696	70,876	2,515	73,391	ĺ
-													
Tangible Book Value Per Share *	\$ 2.52	\$ 2.75	\$ 3.66	\$ 3.90	\$ 4.58	\$ 5.98	\$ 7.03		\$ 6.92	\$ 7.34		\$ 7.84	ĺ
-								Difference	\$ 0.11		Difference	\$ 0.50	j

				Pro Forma			Pro Forma			Pro Forma
	12/31/2013	3/31/2014	Summit	with Summit	12/31/2014	Intervest	with Intervest	6/30/2015	Carolinas	with Carolinas
Common Stockholders' Equity	\$ 629,060	\$657,310	\$ 166,315	\$ 823,625	\$ 908,390	\$ 238,376	\$ 1,146,766	\$1,209,254	\$ 65,325	\$ 1,274,579
Less: Intangible Assets **	(19,158)	(20,993)	(88,766)	(109,759)		(46,596)				(156,610)
Tangible Common Stockholders' Equity	\$ 609,902	\$636,317	\$ 77,549	\$ 713,866	\$ 802,814	\$ 191,780	\$ 994,594	\$1,060,318	\$ 57,651	\$ 1,117,969
Ending Shares	73,712	73,888	5,766	79,654	79,924	6,637	86,561	86,811	1,448	88,259
Tangible Book Value Per Share *	\$ 8.27	\$ 8.61		\$ 8.96	\$ 10.04		\$ 11.49	\$ 12.21		\$ 12.67
			Difference	\$ 0.35		Difference	\$ 1.45		Difference	\$ 0.46

Common Stockholders' Equity
Less: Intangible Assets **
Tangible Common Stockholders' Equity
Ending Shares
Tangible Book Value Per Share *

Ī		Common	_	Without					Pr	o Forma					Common		Without		
		Stock	Co	mmon Stock						with					Stock	Cor	mmon Stock		
L	12/31/2015	Issuance	Sto	ock Issuance	6/3	30/2016	C	SB & C1	CS	SB & C1	_ 12	/31/2016	6/	30/2017	Issuance	Sto	ck Issuance	9/3	30/2017
	\$1,464,631	\$(110,000)	\$	1,354,631	\$ 1.	,556,921	\$	1,135,863	\$ 2	,692,784	\$2	2,791,607	\$3	,260,123	\$(299,970)	\$	2,960,153	\$3,	334,740
	(152,340)			(152,340)	(	(149,904)		(576,799)		(726,703)		(720,950)	(	(715,330)				(	712,185)
	\$1,312,291	\$(110,000)	\$	1,202,291	\$ 1.	.407,017	\$	559,064	\$ 1	.966,081	\$2	2,070,657	\$2	,544,793	\$(299,970)	\$	2,244,823	\$2,	622,555
		, , ,		, ,						, ,									
	90,612	(2,098)		88,514		90,745		30,354		121.099		121,268		128,190	(6,600)		121,590		128,174
	>0,012	(2,070)		00,01.		, 0,,		20,22.		121,0))		121,200		120,170	(0,000)		121,000		120,17.
	\$ 14.48		\$	13.58	\$	15.51			\$	16.24	\$	17.08	\$	19.85		\$	18.46	\$	20.46
	φ 14.40		φ		φ	13.31			φ		φ	17.00	Φ	19.65		φ		φ	20.40
		Difference	\$	0.90			Di	ference	\$	0.73					Difference	\$	1.39		

<sup>\*</sup>Represents ending balances, as determined in accordance with accounting principles generally accepted in the U.S., ending shares outstanding and tangible book value per share as of the date indicated.



<sup>\*\*</sup>Intangible assets consist of core deposit, bank charter and intellectual property intangibles and goodwill.

<sup>&</sup>lt;1> Includes \$14,123,000 of common stockholders' equity and \$1,460,000 of bargain purchase gain.

<sup>&</sup>lt;2> Includes \$60,079,000 of common stockholders' equity and \$5,163,000 of tax-exempt bargain purchase gain. Financial data in thousands, except per share amounts.

## **Non-GAAP Reconciliation**

#### Calculation of Annualized Return on Average Tangible Common Stockholders' Equity

	Years Ended										onths Ended
	12/31/2008	12/31/2009	12/31/2010	/31/2010 12/31/2011 1		12/31/2012 12/31/2013		12/31/2015	12/31/2016	9/30/2017	
Net Income Available To Common Stockholders	\$ 34,474	\$ 36,826	\$ 64,001	\$ 101,321	\$ 77,044	\$ 91,237	\$ 118,606	\$ 182,253	\$ 269,979	\$	275,727
Average Common Stockholders' Equity Before Noncontrolling Interest	\$ 213,271	\$ 267,768	\$ 296,035	\$ 374,664	\$ 458,595	\$ 560,351	\$ 786,430	\$1,217,475	\$2,068,328	\$	3,047,279
Less Average Intangible Assets: Goodwill	(5,231)	(5,243)	(5,243)	(5,243)	(5,243)	(5,243)	(51,793)	(118,013)	(363,324)		(659,871)
Core Deposit, Bank Charter and Intellectual Property Intangibles, Net Of Accumulated Amortization	(515)	(368)	(1,621)	(5,932)	(5,989)	(9,661)	(21,651)	(28,660)	(43,623)		(56,311)
Total Average Intangibles (1)	(5,746)	(5,611)	(6,864)	(11,175)	(11,232)	(14,904)	(73,444)	(146,673)	(406,947)		(716,182)
Average Tangible Common Stockholders' Equity  (1)	\$ 207,525	\$ 262,157	\$ 289,171	\$ 363,489	\$ 447,363	\$ 545,447	\$ 712,986	\$1,070,802	\$1,661,381	\$	2,331,097
Return On Average Common Stockholders' Equity	16.16%	13.75%	21.62%	27.04%	16.80%	16.28%	15.08%	14.97%	13.05%		12.10%
(1) Return On Average Tangible Common Stockholders' Equity	16.61%	14.05%	22.13%	27.87%	17.22%	16.73%	16.63%	17.02%	16.25%		15.81%

#### Financial data in thousands.



<sup>(1)</sup> Ratios for interim period annualized based on actual days.

